# Comments on "A two-stage supply chain problem with fixed costs: An ant colony optimization approach" by Hong et al. International Journal of Production Economics (2018)

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ABSTRACT. The two-stage supply chain problem with fixed costs consists of designing a mimimum distribution cost configuration of the manufacturers, distribution centers and retailers in a distribution network, satisfying the capacity constraints of the manufacturers and distribution centers so as to meet the retailers specific demands. The aim of this work is to pinpoint some inaccuracies regarding the paper entitled "A two-stage supply chain problem with fixed costs: An ant colony optimization approach" by Hong et al. published in International Journal of Production Economics, Vol. 204, pp. 214–226 (2018) and to propose a valid mixed integer programming based mathematical model of the problem. The comments are related to the mathematical formulation proposed by Hong et al. and the considered test instances.

### 1. Introduction

Supply chains (SCs) are defined as worldwide networks wherein the following actors appear: supplier, manufacturers, distribution centers, retailers and customers and their main objective being the satisfaction of the customer requirements. In order to achieve an efficient and effective management of SC systems, the researchers emphasized on the transportation system design, as it plays an important and central role. A typical representation of a SC is as a form of multi-staged structure, while its optimal design has been recognized to be a NP-hard problem [1].

Different variants of the two-stage supply chain problem have been considered in the literature, depending on the characteristics of the transportation system which models real applications of the supply chain network design. We refer to Chen et al. [1], Pop et al. [3] and Hong et al. [2] for more information.

Hong et al. [2] proposed a particular supply chain network design problem, namely the two-stage transportation problem with fixed charge for opening the distribution centers and fixed transportation costs associated to the routes between manufacturers and distribution centers (DC's) and between DC's and retailers. In addition, they supposed that the total demands of the retailers might be fulfilled by each of the DCs. The considered variant can be defined as follows: given a set of m manufacturers, a set of d distribution centers (DC's) and a set of p retailers with the following properties:

- Each manufacturer  $i \in \{1,...,m\}$  has  $S_i$  units of supply, each  $DC_j$ , where  $j \in \{1,...,d\}$  has a given storage capacity  $SC_j$  and each retailer k has a demand  $D_k$ , where  $k \in \{1,...,r\}$ .
- Each manufacturer may ship to any of the d distribution centers at a transportation cost  $c'_{ij}$  per unit from manufacturer i, where  $i \in \{1,...,m\}$ , to  $DC_j$ , where  $j \in \{1,...,d\}$ ;

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- Each DC may ship to any of the r retailers at a transportation cost  $c''_{jk}$  per unit from  $DC_i$ , where  $j \in \{1, ..., d\}$ , to retailer k, where  $k \in \{1, ..., r\}$ ;
- There exist fixed costs for opening the distribution centers denoted by  $f_j$ , where  $j \in \{1,...,d\}$  and fixed transportation costs from each manufacturer to each DC, denoted by  $f'_{ij}$ , where  $i \in \{1,...,m\}$  and  $j \in \{1,...,d\}$ , and from each DC to each retailer, denoted by  $f'_{ik}$ , where  $j \in \{1,...,d\}$  and  $k \in \{1,...,r\}$ .

The aim of the two-stage supply chain problem with fixed costs associated to the routes and for opening the distribution centers is to determine the distribution centers and the routes to be opened and corresponding shipment quantities on these routes, such that the customer demands are fulfilled, all shipment constraints are satisfied, and the total distribution costs are minimized.

The scope of this work is to show some inaccuracies appeared in the paper published by Hong et al. [2] and as well as to provide a valid mixed integer programming based mathematical model of the two-stage supply chain problem with fixed costs. The proposed model is tested on a set of 150 instances divided into three classes of problems: smaller, medium and large.

The paper is organized according to the following structure: the next section presents some inaccuracies appeared in the paper published by Hong et al. [2]. A valid mixed integer programming formulation of the two-stage supply chain problem with fixed costs is described in Section 3. Computational experiments and the achieved results are presented in Section 4, while in Section 5 some concluding results, as well as further remarks are presented.

### 2. Comments

In Hong et al. [2] the constraints (2) and (5) of the proposed mixed linear integer programming, page 218, are described as follows:

$$\sum_{i=1}^{m} x'_{ij} \le S_i, \ \forall j \in \{1, ..., d\}$$
 (2.1)

$$\sum_{k=1}^{y} D_k = SC_j, \ \forall j \in \{1, ..., d\}$$
 (2.2)

The constraints (2.1) are not correct and should be replaced by the following constraints:

$$\sum_{i=1}^{d} x'_{ij} \le S_i, \ \forall i \in \{1, ..., m\}$$
 (2.3)

which are modeling the fact that the sum of delivered quantities from a given manufacturing plant to the distribution centers should be less or equal to the capacity of the manufacturing plant.

Regarding (2.2), these are not even constraints of the mathematical model because they do not contain any variables, there are just assumptions meaning that the total demands of the retailers might be fulfilled by each of the DCs.

Concerning the computational study reported by Hong et al. [2] we have the following observations:

1. The set of instances used in the computational experiments were generated randomly and belong to three classes of problems: *smaller* which consists of 2 manufacturing plants, 5 distribution centers and 10 retailers, *medium* which consists of 4 manufacturing plants, 8 distribution centers and 15 retailers and *larger* which consists of 6 manufacturing plants, 10 distribution centers and 20 retailers. All the considered test problem instances are fairly easy to solve to proven optimality. Because we did not have access to the data used in the computational experiments of Hong et al. [2], we generated as they have suggested and solved the valid mixed integer programming formulation of the problem with CPLEX (version 12.7.0) on a PC with i7 processor, 2.6GHZ. The small instances were solved within about 0.05 seconds and the larger instances were solved within 90 seconds, for further details we refer to Section 4.

- 2. The average data reported by Hong et al. [2] on page 223, Section 5.3 are different from those calculated from the vales reported in Tables 11b and 11c.
- 3. On page 220, the Hong et al. [2] mentioned that "the capacity of a distribution centre is assumed to be unlimited and the production capacity of a plant is designed to meet the total demand". These assumptions are not correct. If the DC's are unlimited the mathematical model defined by the authors is infeasible. It is correct to suppose that the DC's have a large capacity equal to the total demand of the retailers and the total production capacity of the manufacturing plants is designed to meet the total demand of the retailers.

## 3. A VALID MATHEMATICAL MODEL OF THE TWO-STAGE SUPPLY CHAIN PROBLEM WITH FIXED COSTS

With the purpose of formulating the two-stage supply chain problem with fixed costs as a mixed integer program, we introduce the following decision variables:

- Linear variables:
  - $x'_{ij}$  specifying the number of units shipped from plant i to the distribution center i:
  - $x''_{jk}$  specifying the number of units shipped from distribution center j to the retailer k;
- Binary variables:
  - $y'_{ij}$  specifying if there are units shipped from plant i to the distribution center j ( $y'_{ij} = 1$ , if  $x'_{ij} > 0$  and  $y'_{ij} = 0$ , otherwise);
  - $y_{jk}''$  specifying if there are units shipped from distribution center j to the retailer k ( $y_{jk}'' = 1$ , if  $x_{jk}'' > 0$  and  $y_{jk}'' = 0$ , otherwise);
  - $z_j$  specifying if the distribution center j is open ( $z_j = 1$ , if the distribution center j is open and  $z_j = 0$ , otherwise).

We can express the two-stage supply chain problem with fixed costs as the following mixed integer programming problem:

$$\min \sum_{i=1}^{m} \sum_{j=1}^{d} (c'_{ij}x'_{ij} + f'_{ij}y'_{ij}) + \sum_{j=1}^{d} \sum_{k=1}^{r} (c''_{jk}x''_{jk} + f''_{jk}y''_{jk}) + \sum_{j=1}^{d} f_{j}z_{j}$$

$$s.t. \sum_{j=1}^{d} x'_{ij} \leq S_{i}, \quad \forall i \in \{1, ..., m\}$$
(3.4)

$$\sum_{j=1}^{d} x_{jk}^{"} = D_k, \qquad \forall k \in \{1, ..., r\}$$
(3.5)

$$\sum_{i=1}^{m} x'_{ij} = \sum_{k=1}^{r} x''_{jk}, \ \forall j \in \{1, ..., d\}$$
(3.6)

$$\sum_{k=1}^{r} x_{jk}^{"} \le SC_j \cdot z_j, \ \forall j \in \{1, ..., d\}$$
(3.7)

$$x'_{ij} \ge 0, \qquad \forall i \in \{1, ..., m\}, \ j \in \{1, ..., d\}$$
 (3.8)

$$x_{ik}^{"} \ge 0, \qquad \forall j \in \{1, ..., d\}, \ k \in \{1, ..., r\}$$
 (3.9)

$$y'_{ij} \in \{0, 1\}, \qquad \forall i \in \{1, ..., m\}, \ j \in \{1, ..., d\}$$
 (3.10)

$$y_{jk}^{"} \in \{0,1\}, \qquad \forall j \in \{1,...,d\}, \ k \in \{1,...,r\}$$
 (3.11)

$$z_j \in \{0, 1\}, \qquad \forall j \in \{1, ..., d\}$$
 (3.12)

Our objective is to minimize the total transportation cost including the unit transportation costs and the fixed costs (for opening DC's and associated to the routes). Constraints (3.4) guarantee that the capacity of the manufacturers is not exceeded. Constraints (3.5) guarantee that the customer demand is fulfilled. Constraints (3.6) are the flow conservation conditions and they guarantee that the units received by a distribution center from manufacturers are equal to the units shipped from the distribution center to the retailers. Constraints (3.7) guarantee that storage capacity of the distribution center's is not exceeded. Finally, the last constraints set the ranges of the decision variables.

Regarding the considered illustrative example which consists of 2 manufacturing plants, 4 distribution centers and 6 retailers, we refer to the work of Hong et al. [2] for more information concerning the way there were chosen the demands of the retailers, the production capacity of the plants, the opening costs of the distribution centers and the fixed and unit transportation costs from plants to distribution centers, respectively from distribution centers to retailers.

We solved this example using the proposed mixed integer programming formulation of the problem with CPLEX and in Figure 1 we present an illustration and the obtained optimal solution.

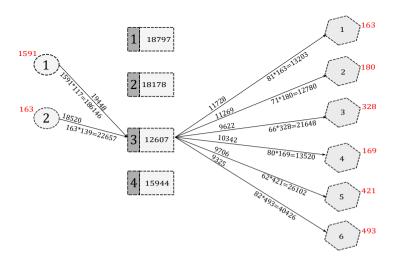


FIGURE 1. An illustration and the obtained optimal solution

Solving this example to optimality using our model by means of CPLEX just took 0.05 seconds and 30 iterations, in contrast to model proposed by Hong et al. [2] which used LINGO solver in order to obtain the optimal solution of cost 449050 within 93 iterations and the proposed ant colony approach which provided an suboptimal solution of cost 476138 within 0.24 seconds.

### 4. COMPUTATIONAL EXPERIMENTS

The proposed mixed integer programming model of the two-stage supply chain problem with fixed costs was implemented in CPLEX 12.7 and has been tested on a PC with i7 processor, 2.6GHz.

Because we did not have access to the data used in the computational experiments of Hong et al. [2], we generated as they have suggested and we considered 150 test instances classified into three problem classes: smaller which consists of 2 manufacturing plants, 5 distribution centers and 10 retailers, medium which consists of 4 manufacturing plants, 8 distribution centers and 15 retailers and large which consists of 6 manufacturing plants, 10 distribution centers and 20 retailers. All the instances used in our computational experiments are available at the address: http://dx.doi.org/10.17632/tnsw24zgmk.2, [4].

Table 1 3 summarize the computational experiments performed for solving the considered instances using CPLEX 12.7. The first and the fifth column indicate the name of the instance, the second and the sixth column show the cost of the achieved solution, the third, fourth, seventh and eighth columns contain the necessary number of iterations and the computational times in order to achieve the corresponding solutions.

| Instance | Cost   | Iterations | Time(s) | Instance | Cost   | Iterations | Time(s) |
|----------|--------|------------|---------|----------|--------|------------|---------|
| small_01 | 153202 | 73         | 0.078   | small_26 | 147448 | 68         | 0.047   |
| small_02 | 123809 | 58         | 0.047   | small_27 | 129018 | 37         | 0.016   |
| small_03 | 123206 | 72         | 0.047   | small_28 | 110212 | 78         | 0.031   |
| small_04 | 128373 | 33         | 0.016   | small_29 | 118859 | 34         | 0.016   |
| small_05 | 112287 | 73         | 0.047   | small_30 | 137594 | 56         | 0.047   |
| small_06 | 116087 | 107        | 0.063   | small_31 | 143425 | 55         | 0.031   |
| small_07 | 121482 | 107        | 0.047   | small_32 | 125740 | 71         | 0.031   |
| small_08 | 132550 | 47         | 0.031   | small_33 | 111767 | 55         | 0.047   |
| small_09 | 130213 | 59         | 0.031   | small_34 | 117009 | 46         | 0.016   |
| small_10 | 110925 | 52         | 0.031   | small_35 | 107492 | 49         | 0.015   |
| small_11 | 143985 | 58         | 0.031   | small_36 | 110109 | 56         | 0.031   |
| small_12 | 143086 | 62         | 0.031   | small_37 | 141582 | 42         | 0.016   |
| small_13 | 147201 | 94         | 0.047   | small_38 | 113649 | 41         | 0.032   |
| small_14 | 123451 | 94         | 0.046   | small_39 | 118902 | 54         | 0.032   |
| small_15 | 96593  | 44         | 0.016   | small_40 | 120134 | 81         | 0.047   |
| small_16 | 139162 | 81         | 0.047   | small_41 | 115041 | 47         | 0.062   |
| small_17 | 125680 | 47         | 0.031   | small_42 | 150258 | 69         | 0.078   |
| small_18 | 128300 | 60         | 0.032   | small_43 | 131099 | 68         | 0.031   |
| small_19 | 141352 | 66         | 0.047   | small_44 | 170979 | 31         | 0.016   |
| small_20 | 166768 | 46         | 0.016   | small_45 | 124716 | 55         | 0.047   |
| small_21 | 121662 | 56         | 0.047   | small_46 | 138829 | 70         | 0.031   |
| small_22 | 121141 | 41         | 0.015   | small_47 | 140716 | 27         | 0.01    |
| small_23 | 123189 | 69         | 0.063   | small_48 | 87977  | 38         | 0.015   |
| small_24 | 143520 | 49         | 0.062   | small_49 | 153017 | 83         | 0.047   |
| small_25 | 105190 | 69         | 0.031   | small_50 | 141750 | 60         | 0.031   |

TABLE 1. Experimental results in the case of small instances

All the solutions reported in Tables 1 2 are the optimal one, while in Table 3 those with a computational time less then 90 seconds are optimal. For the other instances from Table 3, CPLEX was stopped after 90 seconds and in these cases the provided solutions produced a gap less than 1%.

TABLE 2. Experimental results in the case of medium instances

| Instance  | Cost   | Iterations | Time(s) | Instance  | Cost   | Iterations | Time(s) |
|-----------|--------|------------|---------|-----------|--------|------------|---------|
| medium_01 | 477151 | 14222      | 0.344   | medium_26 | 511471 | 1058       | 0.172   |
| medium_02 | 573993 | 25078      | 0.5     | medium_27 | 483214 | 39238      | 0.609   |
| medium_03 | 490909 | 3130       | 0.235   | medium_28 | 488269 | 4672       | 0.171   |
| medium_04 | 515829 | 288        | 0.188   | medium_29 | 477490 | 195979     | 2.875   |
| medium_05 | 478893 | 2933       | 0.203   | medium_30 | 424910 | 132587     | 2.391   |
| medium_06 | 512521 | 7787       | 0.265   | medium_31 | 458845 | 22067      | 0.359   |
| medium_07 | 557735 | 77         | 0.062   | medium_32 | 458035 | 3188       | 0.172   |
| medium_08 | 484093 | 517        | 0.156   | medium_33 | 569393 | 24234      | 0.344   |
| medium_09 | 371166 | 3671       | 0.203   | medium_34 | 454671 | 4363       | 0.188   |
| medium_10 | 473509 | 5061       | 0.203   | medium_35 | 568494 | 30545      | 0.422   |
| medium_11 | 614210 | 9361       | 0.344   | medium_36 | 496198 | 100374     | 1.813   |
| medium_12 | 454787 | 28759      | 0.515   | medium_37 | 535995 | 50505      | 0.672   |
| medium_13 | 507734 | 1672       | 0.14    | medium_38 | 505710 | 3898       | 0.187   |
| medium_14 | 528003 | 123        | 0.078   | medium_39 | 521957 | 17307      | 0.328   |
| medium_15 | 536279 | 87         | 0.063   | medium_40 | 506499 | 5093       | 0.188   |
| medium_16 | 541936 | 3663       | 0.266   | medium_41 | 366150 | 340        | 0.141   |
| medium_17 | 438783 | 9538       | 0.25    | medium_42 | 573072 | 95         | 0.063   |
| medium_18 | 522471 | 174        | 0.094   | medium_43 | 509418 | 221        | 0.109   |
| medium_19 | 599152 | 8575       | 0.266   | medium_44 | 448406 | 611        | 0.14    |
| medium_20 | 474951 | 211        | 0.156   | medium_45 | 431804 | 584        | 0.125   |
| medium_21 | 380631 | 69645      | 1.359   | medium_46 | 441069 | 268        | 0.125   |
| medium_22 | 547807 | 92640      | 1.86    | medium_47 | 414102 | 8529       | 0.235   |
| medium_23 | 496648 | 262        | 0.11    | medium_48 | 481981 | 57903      | 0.938   |
| medium_24 | 561287 | 28817      | 0.484   | medium_49 | 467138 | 3503       | 0.172   |
| medium_25 | 531807 | 10331      | 0.203   | medium_50 | 487939 | 3735       | 0.187   |

TABLE 3. Experimental results in the case of large instances

| Instance | Cost    | Iterations | Time(s) | Instance | Cost    | Iterations | Time(s) |
|----------|---------|------------|---------|----------|---------|------------|---------|
| large_01 | 1388633 | 5018997    | 71.578  | large_26 | 1364659 | 3809907    | 90.031  |
| large_02 | 1542820 | 5080640    | 90.031  | large_27 | 1328556 | 1481429    | 25.844  |
| large_03 | 1312004 | 4450811    | 90.047  | large_28 | 1181204 | 1742888    | 30.312  |
| large_04 | 1382901 | 3988012    | 90.047  | large_29 | 1483009 | 1007275    | 18.797  |
| large_05 | 1211023 | 5294698    | 90.032  | large_30 | 1406012 | 4110552    | 90.031  |
| large_06 | 1151335 | 979211     | 15.547  | large_31 | 1172779 | 2520206    | 43.64   |
| large_07 | 1382812 | 3910544    | 90.031  | large_32 | 1351554 | 4629204    | 90.031  |
| large_08 | 1359964 | 4125854    | 90.031  | large_33 | 1180790 | 3582980    | 46.829  |
| large_09 | 1379187 | 4171515    | 90.047  | large_34 | 1263040 | 4644046    | 90.031  |
| large_10 | 1334627 | 1040107    | 17.968  | large_35 | 1451735 | 4260054    | 90.032  |
| large_11 | 1346373 | 4530789    | 90.031  | large_36 | 1403634 | 4786641    | 90.031  |
| large_12 | 1250390 | 1293359    | 21.125  | large_37 | 1359081 | 3873681    | 90.031  |
| large_13 | 1318204 | 783685     | 15.688  | large_38 | 1453512 | 450293     | 9.343   |
| large_14 | 1285857 | 5549697    | 84.875  | large_39 | 1376291 | 3855391    | 90.031  |
| large_15 | 1319339 | 602681     | 12.063  | large_40 | 1321888 | 32405      | 0.531   |
| large_16 | 1333217 | 472961     | 10.406  | large_41 | 1325156 | 5084042    | 90.031  |
| large_17 | 1349054 | 2021330    | 34.157  | large_42 | 1344454 | 4371606    | 90.032  |
| large_18 | 1499853 | 4736499    | 90.032  | large_43 | 1341675 | 4128823    | 90.031  |
| large_19 | 1286003 | 2580822    | 42.406  | large_44 | 1274240 | 3976081    | 90.047  |
| large_20 | 1444426 | 1264712    | 22.625  | large_45 | 1247675 | 4622092    | 90.046  |
| large_21 | 1368194 | 798565     | 13.953  | large_46 | 1535077 | 4881453    | 90.031  |
| large_22 | 1369308 | 4124503    | 69.437  | large_47 | 1387158 | 2757750    | 39.218  |
| large_23 | 1255037 | 770520     | 14.484  | large_48 | 1333314 | 5975289    | 90.031  |
| large_24 | 1374280 | 5503664    | 90.046  | large_49 | 1436633 | 1786357    | 31.015  |
| large_25 | 1527595 | 4601345    | 90.047  | large_50 | 1386789 | 86104      | 2.156   |

In Table 4 we compare our novel mathematical model with the formulation provided by Hong et al. (Hong et al., 2018) and the ACO-based heuristic approach. In Table 4, we provided the following characteristics: the average computational times in seconds and the average number of iterations necessary to solve optimally the two-stage supply chain problem with fixed costs using our proposed mathematical model with CPLEX and the average results reported by Hong et al. (Hong et al., 2018) using LINGO, respectively the ACO-based heuristic approach.

TABLE 4. Comparison between our model solved with CPLEX, the model provided by Hong et al. solved with LINGO and the ACO-based heuristic approach

| Problem      | CPL            | EX          | LING           | GO          | ACO            |             |  |
|--------------|----------------|-------------|----------------|-------------|----------------|-------------|--|
| Instance set | Av. Iterations | Av. Time(s) | Av. Iterations | Av. Time(s) | Av. Iterations | Av. Time(s) |  |
| Smaller      | 59.76          | 0.03        | 568.7          | -           | -              | 103.86      |  |
| Medium       | 20750.38       | 0.43        | 292472.6       | 710.46      | -              | 175.79      |  |
| Large        | 3203041.4      | 60.69       | 115243538.3    | 8191.46     | -              | 262.22      |  |

In the case of the larger instances, there were 26 out of 50 instances in which CPLEX was interrupted after 90 seconds. The sign - means that the corresponding data have not been provided by Hong et al. [2]. The average data reported for LINGO and ACO-based heuristic approach were calculated from Tables 11a, 11b and 11c and are different from the values referred in section 5.3 (page 223) by Hong et al. [2].

Analyzing the computational results, we can observe that our proposed model outperforms in terms of computational times and number of iterations the model described by Hong et al. (Hong et al., 2018) and even the ACO-based heuristic approach, which according to the previously mentioned authors provided sub-optimal solutions with a gap of about 10% in average from the optimal solutions. For solving even larger instances CPLEX may encounter difficulties and the computational times will grow exponentially by increasing the dimension of the problem, therefore in this situation suitable approaches might be heuristic and metaheuristic algorithms.

### 5. CONCLUSIONS

In this paper we presented some inaccuracies appeared in the paper published by Hong et al. [2] and as well as we provided a valid mixed integer programming based mathematical model of the two-stage supply chain problem with fixed costs. Computational experiments were reported on a set of 150 instances. The obtained results prove the strength of our proposed model.

Finally, we present some future research directions. The proposed model can be used in cutting plane or decomposition approaches and can be combined with metaheuristics methods based on local search. Dealing with large size instances will require the design of heuristic or metaheuristic approaches, which within polynomial time may deliver good quality sub-optimal solutions.

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